

WONG, Ho Yin (Jason)
Honolulu Mayoral Candidate

Environmental Justice

Accountability Questions: Please respond only 'Yes' or 'No' to the following questions:

1. Will your administration support bills to reduce single use plastics on O`ahu?

YES

2. Do you commit to creating a new culturally-grounded, sustainable tourism model that benefits local residents' quality of life? Such a model will prioritize health and prevent overcrowding, root experiences in Native Hawaiian values, and strengthen- not just market or deplete- our natural resources?

YES

3. Will your administration do what is necessary to protect O`ahu's main drinking water supply from being contaminated by leaks from the 77-year old US Navy Red Hill fuel tanks?

YES

4. Do you commit to increasing jobs aligned with the state's transition to a clean energy economy, especially jobs that meet or exceed the self-sufficiency standard established by DBEDT, which currently stands at \$17.63/hour?

YES

5. Please explain and expand on your responses to the above Accountability Questions (questions 1-4).

Maximum of 300 words:

Traditional plastic bags cannot be decomposed naturally and marine life has been negatively affected by illegal dumping of plastic trash. That's why the current city officials implemented plastic ban that will be fully enforced in 2021. A relatively new invention called biodegradable plastic is a plant-based alternative where the biodegradable plastic will get decomposed by the help of bacteria found in nature. Biodegradable plastic has been widely adopted in Europe as an alternative, in addition to paper and wood based materials. Biodegradable plastic can be molded into cutlets, utensils, containers and shopping bags. I strongly believe, biodegradable plastic should be widely adopted by Honolulu business owners, especially for take-out, fresh seafood, content that is wet and moist where paper bag may get torn. For many years, our road, underground utility, storm drainage and sewer system and many other public infrastructures have been neglected due to lack of funding (while the black-hole that is HART has had a never-ending supply of money flowing into it, while providing no public benefit). Whenever a flash flood warning hit certain area in Oahu, household may experience disastrous aftermath. Vancouver, BC is a rainy city, yet, the British engineers built and maintained excellent underground infrastructure to ensure that even in the heaviest rain, household will not get flooded. I determine to cut unnecessary city spending and suspending non-essential contracts to address these much-in-need public infrastructure upgrades. We need to work - literally - from the ground up. We first need to fix the underground, and then the ground (streets, roads and highways), before attempting to build more on top. Furthermore, I am committed to holding at least monthly open Residents Forums (fully accessible via virtual means), whereby interested Oahu residents may offer suggestions, ask questions, and engage in an open dialogue with the Mayor. I am likewise committed to full government transparency. With years of experience as Chief Governance Officer in the IT industry, and the education plus direct first-hand exposure to global best-governance principles, only I have the experience, and a truly global perspective, to transform Honolulu governance to sincere government of by the people, for the people.

6. Please answer the following questions with a maximum of 300 words:

A) What is your plan for utilizing the Office of Climate Change, Sustainability and Resiliency?

As we are living in the age where a super-virus can be introduced to the world at any given time, we cannot just shut down economy like we did in 2020. While tourism seems to be the low hanging fruit for Oahu to rebound from great depression, we need to ensure local business operators are well-equipped with a pandemic-proof business continuity plan. Just like any given year of hurricane season, Oahu residents are urged to prepare the worst if such devastated weather hit our island. I believe, the city government should work with the community to come up preventive action plan when certain contagious disease is circulating and how we can shield ourselves from a total

lock-down. Not all tourists are virus-carriers and not all Oahu residents test positive; we need to increase our checkpoint at the gate of entry to Honolulu; any inbound passenger exhibits illness and high temperature should be sent for further testing and monitoring. **Business continuity plan** should be part of Oahu business operators standard operating procedures. Together, we will build a city that mitigates and reduces the effects of this or any future pandemic and makes practical sense without killing the economy. Since the pandemic lock down order, we all embrace virtual meetings. On top of virtualizing the driver's license renewal process, I believe that we should implement virtual in-take for most other city services. Anything to do with document or form submission, instead of doing it in person and by paper, complete and submit online, scan or photograph and upload. It's not only much faster and more efficient, it also reduces the unnecessary use of paper and reduces our carbon footprint. This added convenience provides multiple benefits: no stress of finding parking (fewer cars on the street, lower carbon footprint), required documents can be procured easily at the applicant's household without driving back-and-forth and re-queue, save the city workers time in not having to scan in and save the documents, save paper, avoidance in-person contact to stop spread of contagious disease during flu season, and most importantly, this virtual in-take session is pandemic-proof - even with the lock down order, the city and applicants can work through applications together over virtual means. An effective and shock-proof business continuity model is what I advocate the most, both for its resilience, as well as for the improved efficiency, cost savings, and convenience. It's a true win all around. (And if we do this well, Honolulu can become the model for other cities to emulate.)

B) What is your solution for creating alternative economies to tourism on O`ahu?

The following response is for both questions #6(B) and #14.

Tourism has been, and will continue to be, an integral part of business – and jobs – on Oahu, alongside the U.S. military. However, we need to diversify and move beyond being a one-trick-pony city. It is not going to be instant and will take years, but through concentrated, well-thought-out effort, public-private partnerships and targeted investment in education for the future, we can, and will, evolve: become better, stronger and smarter than ever before – Honolulu 2.0.

I intend to plant the seed of Honolulu 2.0, and nurture its growth, for as long as the people of Honolulu will grant me with their trust as the Mayor.

IT holds the keys to the future. More importantly, that is already the sector with the highest sustained rate of growth, that will only further accelerate and continue to eclipse other sectors of the economy, over the years – and decades – to come. IT provides some of the best paid jobs. A skilled IT worker will be always in demand, even during a global pandemic as we are currently experiencing (it's the only sector that's grown while the rest of the economy has contracted). Honolulu is blessed with a highly diverse and capable (not to mention, multilingual) populace, and benefits greatly from our unique time zone, being just five hours apart from both Asia and the East Coast of the U.S. We really are the Gateway to the Pacific. Most importantly, Honolulu is one of the most desirable places to live in the world hands down. IT jobs can be done from anywhere with an Internet connection, and the current trend, at technology companies in particular, is to spread the employee base and scale down centralized old-fashion Silicon Valley offices; meaning that, it's easier and quicker than ever to relocate a good slice of operations to a more desirable place to live like Honolulu. Now is the time to plant the seed and start reshaping Honolulu into a global IT hub.

Under my leadership, the City and County of Honolulu will be actively encouraging and supporting the growth of technology businesses in Hawaii, both new enterprises and relocation of operations for established national and global firms. That, in turn, will bring more high-paid jobs to Honolulu, thus benefiting the whole society as a whole – from the local corner store, to restaurants, through plumbers, electricians, homebuilders, tour operators, and everything else in-between. It will also increase the tax base, enabling us to lower taxes for those who need help the most. I will make sure that the wealth is spread to our entire ohana community.

Most importantly, however, I will aggressively pursue updating our education, from primary through higher education, for the 2020s, with an increased focus on the core STEM (science, technology, engineering and mathematics), digital media, and also – equally importantly – independent, critical thinking and creativity. On the

higher education front, UH and our other esteemed universities and colleges, I am sure, will play a part. But, we can do more than just that. We will actively pursue, through win:win public-private partnerships, establishing new technology and media focused higher education institutions, such as (a long overdue) Honolulu Institute of Technology. Alongside developing into a global technology hub, Honolulu can also grow to become a more prominent IT education zone. And, let's not forget about the ancillary to technology businesses. Take customer service, for one. We are well known for our aloha spirit and exceptional service. Our multicultural, multilingual, society can become the backbone to power the increasing drive to "in-source" (bring back to the U.S.A. from overseas) service, and especially technology service and support, operations.

The goal: not only to attract technology companies to relocate to, or establish operations in, Honolulu by relocating their existing employees to Oahu – which gives us secondary benefits (very much as tourism does right now), but also invest in education and create a well-educated highly-talented pool of IT professionals right here in Honolulu, so that the majority of technology jobs can be filled with our own kama'aina talent – that gives us primary, and much more valuable, benefits, that tourism cannot.

Film – as in movie and TV production – has always had presence in Honolulu. How could it not? We have one of the most beautiful, and varied, landscapes in the world, a highly diverse population, and are one of the most desired places to live and work.

But, it can be – and I will make sure that it is – so much more. Through targeted outreach, incentives, film production friendly policies, a film & TV liaison and advocate, and potentially some select public-private partnerships (where as the movie or TV production reaps the bounty of its success, so do we all as residents as of Honolulu), I will work tirelessly to bring more film & TV production of all types to Honolulu. Furthermore, the envisioned Honolulu Institute of Technology, and our existing higher education institutions, will be encouraged to provide more media and production related classes. Just like IT, those are highly paid, deeply respectable, professional jobs. And just like with IT, my goal is not to just have the production crew come in from Hollywood, only to leave a few months later. No, the goal is to have the trained talent available here, and for the film & TV productions to use majority of local professionals (again, a primary benefit), instead of only bringing in outsiders. Additionally, as Honolulu becomes a more prominent location for film & TV shoots, the city government will support the establishment and growth of a local full-fledged media production ecosystem, meaning that not just the filming, but also the cutting, editing, and post production work can be done here – creating yet more long-term, well-paid professional jobs, and benefitting the greater economy as a whole.

The beauty behind the focus on film & TV is that it'll help with the other aspects of growing a more prosperous Honolulu: through increased media focus on Hawaii, the high-spender tourism will grow, as will the creation of more IT jobs in Honolulu. Productions that depict Honolulu in a light that helps to increase our global image may be eligible for some incentives, as they will, in turn, help to drive more focus and money on the true paradise-on-earth that Honolulu is, where my goal will always be and remain on doing what is the best for our own.

Simply put, **Honolulu 2.0** is a stronger – and smarter – tomorrow, with our kama'aina prepared for – and employed in – the highly-paid, stable, long-term (and pandemic proof) jobs in the technology and film production sectors.

Honolulu 2.0 is about preparing for, and ensuring that we excel, over the next 100 years. It's about having Honolulu become more than just a "must visit" tourist destination; it's about Honolulu becoming one of the makers and shapers of the world of tomorrow, as a **Global IT & Film Hub**. It's about being stronger and smarter, being prepared for today and tomorrow, and not being overpowered by the ebbs and flows of tourism.

Affordable Housing

Accountability Questions: Please respond only 'Yes' or 'No' to the following questions:

7. **Affordable Housing Development.** Aloha United Way published a report which determined that 37% of Hawaii's families are ALICE (Asset Limited, Income Constrained, Employed) who work but do not earn enough to cover the basic necessities of life. These families earn \$75,000 a year or less and can only afford to pay up to \$1,500 a month for housing.

In view of Honolulu's critical shortage of affordable housing, do you commit to working with the State to use government land and subsidies to develop 10,000 affordable housing units a year for the ALICE population?

NO

8. **DPP.** The lengthy period of time it takes for the Department of Planning and Permitting to process and approve building permits drives up the cost of developing housing.

Will you support funding for a study of the Department of Planning and Permitting that would accomplish the following: (1) identify the reasons for the lengthy processing of applications and (2) recommend best practices to reduce processing times? If so, will you ensure the implementation of those best practices as well as funding DPP so that it is sufficiently staffed?

YES

9. **Vacancy Tax.** Wealthy people who live on the mainland or in foreign countries who buy housing on O`ahu drive up the price of housing for everyone. They typically live in these homes for only part of the year. Oakland, California passed a law designed to discourage non-residents from owning homes there. The law imposes a tax, separate from the property tax, on residential properties that are vacant for most of the year.

Would you support a tax of at least 1% of the assessed value of residential properties that are vacant for most of the year?

NO

10. Please explain and expand on your responses to the above Accountability Questions (questions 7-9).

Maximum of 300 words:

Honolulu residents are subject to an extraordinary high cost of living. In fact, most Oahu residents are contributing more than half of their post-tax income to rent a dwelling in Oahu. Public housing development is expensive, and takes too long to conceive with limited units; there are also vacant dwellings that stay empty for years. I do believe that a rent reduction & stabilization program will achieve a win/win for both landlords and tenants. Subject to review, inspection and approval, if a tenant is granted a below market rent by the landlord for the duration of the licensing period, in exchange, the landlord's rental property's property tax will be subject to a much lower tax rate. The dwelling must meet minimum structural, sanitation and health standard and will be subject to annual inspection conducted by independent inspectors. Guidelines will be authored by the City administration, but inspection job will fall on small business operators who are licensed to conduct such inspections on Oahu.

This program will achieve multiple positive outcomes:

- 1) tenants pay less than market rate rental,
- 2) landlords pay lower property tax on investment property,
- 3) best use of vacant properties by increasing supply of rental units at affordable rates,
- 4) relatively short time to deploy this program in contrast to public housing development project which takes years,
- 5) this program introduces competition among market-rate rental units and stabilized rent units, actively encouraging landlords to reduce their rental rate - to the benefit of tenants, while also reducing their costs by the way of reduced property tax for below-market-price rentals.

Currently, renters are paying for the landlord's property tax. Under my rent stabilization program, renters will no longer be overpaying for rent due to their landlord's high property tax.

Last but not least, inflation is effected from central government money printing practice. Our high price tag for any type of real estate is not a local phenomenon, it is, in fact, a global phenomenon that all countries are printing more money to avoid recession— thus, it drives up prices on all commodities that including real estate inventory.

11. Describe a situation where you found yourself in the minority position on a controversial issue and you advocated for what you thought was right. Maximum of 300 words:

When I came to Honolulu in December 2008, I chose to live in Downtown Honolulu district. Due to the close proximity to Chinatown and my national origin (Hong Kong born native during British colonial time), I visited Chinatown almost 2-3 times per week for food and grocery shopping. Since 2012, Chinatown was subject to be city administration's official "social problem dumpster" - anything that is non-desirable (like safe house project) will be parachuted into Chinatown neighborhood without seeking the neighborhood board and local association's input,

consultation and approval. As time goes by, Chinatown & Downtown districts have been riddled with growing population of at-risk groups such as homeless, mental and substance abuse individuals loitering around the districts. Our streets should be safe. No one deserves to be afraid to be simply walking on the street, or going into a park restroom. It should not be the job of our police to deal with mental health issues. Those who suffer from mental health and/or substance abuse issues need help. It is our job as a community to help those in need to get back on their feet and become productive members of society again. I would create a Mental Health & Substance Abuse Treatment Panel of Experts and advocate for a comprehensive treatment plan, from A to Z - from rehab through assistance with positive re-integration into society, such as help to find a job and housing. By taking mental health and substance abuse off our streets, treating it, and integrating those individuals back into our society, we are not only creating a stronger society, but also creating a larger base of tax-payers, thus helping to pay for the treatment and society integration programs. Furthermore, if anyone has visited, Bangkok, Taipei, Hong Kong, the night market scene is one of the popular attractions and activities that have been enjoyed by locals and tourists for many years. When the sun has gone down, trade winds and lower temperature create perfect combo for locals and tourists to hang out at night. Our Downtown/Chinatown district is a historic gem full of heritage and cultural elements. I believe, by collaborating with Downtown and Chinatown merchants, a night market being hosted on a regular (ideally, daily) basis will attract locals after-work to spend time in the night market without rushing back home, and tourists will have a new attraction to find inexpensive food, souvenirs, local artists exchange square. Daily outdoor night market will be closed by 9 pm to avoid excessive noise, yet tourists and locals can continue their night time hang-out by visiting local cafe, bars, restaurants, comedy clubs in the indoor environment, so that residents who are living in Downtown and Chinatown can have restful night after 9 pm. Ever since the historic Waikiki International Marketplace was revamped, locals and tourists have lost an inexpensive way to enjoy Honolulu's night scene. The night market is a great customer experience exchange forum where locals can test the market response on their new merchandise and drinks/food (subject to health department approval of sanitation standard), without sinking too much overhead expense or committing long term, expensive retail lease. I see that the night market is the incubator for any local entrepreneur who would like to break a sweat to try out their products and services without full time commitment and huge overhead expense in the beginning.

Economic Equity

Accountability Question: Please respond only 'Yes' or 'No' to the following question:

12. Congress seems to be moving toward another round of coronavirus relief. In the previous round, different jurisdictions sought different degrees of input from the community to determine how their relief money would be spent. There were also varying degrees of transparency among jurisdictions to show how the money was actually spent.

Do you commit to establishing a task force composed of community members, with substantial representation of ALICE and the unemployed population, to determine how the next round of coronavirus relief money should be spent? Do you also commit to reporting detailed plans for spending the money to the public, as well as a detailed accounting of the actual expenditures?

YES

13. Please explain and expand on your response to the above Accountability Question (question 12).

Maximum of 300 words:

Among all candidates, I am the only candidate who is educated with an Economics BA degree and MBA concentrated in human resource management & negotiation. We can no longer turn a blind eye on the skyrocketed unemployment rate, yet under free economy model, a positive spillover effect is what we should aim for. My economic model puts strong emphasis on responsibly reducing taxes to keep more disposable income in taxpayer's pocket, meaning that local taxpayers may save some of that money, but they will also spend it with local business. When a resident spends money with local businesses, that creates positive spillover effect that enables local businesses to grow (which, in turn, brings more tax revenue). When a local business is growing, they will hire more help, expand products and services. It's a virtuous circle. At the end of the day, everyone makes more money (including the city). That's why I believe that our individual residence property tax rate and various city tax collection schedule should be reduced wherever feasible, while encouraging more local spending and business growth, and improving the efficiency of the city services (reducing the rate of spending) by the use of modern technology to virtualize and automate city services whenever possible. The bottom line: putting more money in a person's pocket is the quickest way to see economy grow. Unemployment rate will naturally adjust as business

operators are making profit and hiring new employees. My economic model is targeted at maximizing the best use of existing infrastructure & system. Adjusting city tax rate to be lower is already a big stimulant to local residents and businesses to see effect almost immediately. When business operators are not being taxed as heavily, they can put the saving into their business operation by hiring more help, expanding market share, promoting business to local residents and tourists alike. I strongly believe that the city administration should only provide oversight and regulations of public infrastructure, but leave the rest to for market supply and demand to reach equilibrium.

Please respond to the following question with a maximum of 300 words:

14. The coronavirus has started people thinking about how the environment and economy can be improved. One idea is to reduce the number of tourists and to expand other sectors of the economy. The coronavirus has also spurred thinking about how overly reliant we are on the mainland, especially for food, and that we should become more self-sufficient. **What is your vision for creating a more self-sufficient, economically diverse Honolulu and what would you do as Mayor to work towards that vision?**

Please see my answers for #6(B).

Please respond to the following questions with no more than 300 words:

Homelessness

15. What should the City do about homelessness that is different from what the City is doing now? For example, what is your stance on the effectiveness of sweeps? Would you continue this practice, or use a different method? Do you have an idea for a new program? Should any existing program be expanded or modified? Should any existing program be reduced or cut? How much in additional funding would it take to implement your ideas?

There are two types of homelessness:

- 1) temporary homelessness,
- 2) occupational homelessness.

While we are living in a limited budget, limited resource universe, we have to take priority which at-risk group should be our focus. In my opinion, we should dedicate resource to convert the homeless population into a productive labor force. Skill training and career development center, on-the-job training program, should get these temporary homeless individuals back to workforce after upgrading their skills based on what's in demand in local economy or by the city (for example, public parks maintenance). Simply put, we will provide housing for the homeless, train them and re-deploy back to work force - both public and city. Upon securing job placement, the individual will be paying back the temporary housing, training expense to the City in installments - this money will be used to fund the next temporary homeless individual - a plan that should be self-sustainable financially.

Homeless individuals who were sent to Oahu from out-of-State, we will send them back to their home State, or if the law permitted, we could invite them to join the military service to serve our great nation.

Our at-risk group career re-training program is only available to bona fide Oahu residents who have filed local tax in the past.

For occupational homeless individuals, they will be put in mandatory community service program to earn meal ticket and shelter. Under my economic model, there will be no "free lunch." Every person on Oahu should contribute to the community, while being treated with dignity and respect.

Health

16. Reopening our economy to tourism may bring a second wave of COVID-19 infection that could be worse than the first, and that may necessitate imposing restrictions on business, travel, and activities. What is your assessment of the measures taken so far to keep Hawai'i safe from COVID-19, and what changes, if any, would make in approach if a second wave of COVID-19 warrants new restrictions?

In some Asian countries, not only, they have re-opened inbound travelers, but also they have implemented an effective system that could be modified here in Oahu. First and foremost, at any port of entry (cruise ship terminal or airport), all inbound passengers are subject to pay a \$3,000 deposit to the City, and they are subject to testing and screening upon arrival. All inbound travelers will be transported to mandatory quarantine housing to wait for result. Upon receiving the lab report, if there were any confirmed cases, the whole group will be subject to 14-21 days quarantine in mandatory housing units, and that \$3,000 deposit will be used to pay for housing, testing/screening, treatment and burial service if applicable; if there were no confirmed cases in any inbound flight or cruiseship, all passengers will be released from the quarantine housing, and the remainder of \$3,000 deposit (minus initial quarantine housing, meal delivery) will be returned to the travelers. This process will stop majority viral carriers from spreading in our community, yet the mandatory quarantine housing waiting period for test result is generally

shorter than the current 14 days quarantine period. This new measure will allow Oahu business operators to resume operations at 80% - 95% capacity, while we can also relax social distancing guideline given we have a restricted measure for any inbound travelers which apply to both residents and visitors coming to Oahu.

Public Safety

17. If elected, what is your plan to reform and strengthen accountability within the HPD, and with the larger community? Do you support the concept of community-based policing? If so, what steps would you take to implement it?

I have paid close attention to the recent development of the tragic event that triggered devastated ripple effect across the nation. From my understanding in Honolulu, the Police Chief or any watchdog group (e.g. the Police Commission) may get their hands tied, even a bad apple is spotted in the force, due to union's collective bargaining & overprotective power on their members. I am educated and living in the free world with Economics degree. The existence of union in today's world is actually antiquated. We have laws, statues, codes to protect our rights in this free world. We are not living in the old age where women were not allowed to vote or people of color could not dine with Caucasians. Our society has been evolved drastically since 1950s on public policies and civil rights movement. However, the formation of union and their influence on the public welfare can be detrimental to our social harmony. Any union strike, regardless the industry/sector, the ultimate most suffering party is the public, not the union leader. This is also a sharp contrast of my candidacy (vs. other candidates) as I do not accept any union, special interest group's endorsement nor financial donation. I only work "**by the people, for the people**" motto here. Going back to the original discussion, a few actionable plans are in my vision:

- Review current police union's scope and power that impact on the Police Chief and watchdog group's authority on disciplinary action against gross misconduct individual in the force. We have to determine the ultimate source that holds the ultimate power of terminating the bad apple in the force - the union or the Police Chief.
- Review the type of legal remedy that the current Police Commission can apply on the police force, including the Police Chief. Do they have enough authority to overcome the police union's overprotective power on their members, particularly repeated offenders in the force.

After conducting root cause analysis on any broken process, a corrective action will be formulated and implemented. I do support the idea of police reform by implementing effective check-and-balance system that governs the police union's conduct.

Our City Charter is no difference from our Declaration of Independence. When our society is adapting to new change, new amendment is introduced & adopted on top of our Declaration. There is no difference for our City Charter, if such essential need is arisen due to any pre-defined obsolete codes/statutes/process/authority, then an amendment should be introduced and adopted.

Rail

18. In light of the shortfalls in funding rail, are you in favor of reducing the length of the rail line, or are you in favor of ending at Ala Moana Center, as planned? If so, how would you get the funding needed to address the shortage? First order of business: stop the HART bleeding. I will STOP all spending on the rail as soon as practicable. Next, an active two pronged approach to shine light and accountability on where it is due, and to salvage the enormous boondoggle, will be undertaken.

Transparency & Accountability:

An independent forensic audit commission will be established to find out who, when, and how has been responsible for the bottomless money pit that all of us – hard working taxpayers – have been pouring our money into, with no end in sight. Accountability and transparency have been conspicuously absent from this whole project. That will be no longer the case. The parties (ir)responsible for the out-of-control costs that we are all paying for will be held accountable.

Salvage:

There is no need to take what has been built and throw it into the ocean. Rather, an array of options for using the already-built rail tracks and stations, and already-acquired land, will be evaluated, and the most practical – those that provide the greatest public benefit at the lowest cost – will be undertaken. The existing HART infrastructure and

land will be used to seriously tackle the homeless issue, improve education, and more. It's all about using what's already built, stop further spending on the rail to nowhere, and salvage what we have in the most practical manner. I will not be letting what's been already built and acquired sit and go to waste. Rather, **it will be repurposed and put to public benefit, at minimal additional cost** (a drop in the bucket compared to the HART spending still to come if the city were to stay the current course, that will be stopped at once).

Turning the HART Lemon into Lemonade:

I have conceived a number of creative solutions (pending review of structural integrity and requirements) that can change the rail structure into other best use scenarios:

- 1) Install pre-fabricated homeless shelters like a tree-house on top of the rail to get homeless population off the ground;
- 2) Build correctional facility on top of the rail to resolve over-crowding situation;
- 3) Build high-tech, next-generation technology institute on top of the rail where students will board the train to travel from lecture-hall/station to lecture-hall/station;
- 4) Build sport complex, track & field, lap pool, and bike & jogging path as the newest attraction for locals and tourists;
- 5) Create outdoor meet market, open air cafe, eateries, bar, social events like wedding chapel on top of the rail - an inventive idea that was conceived in Venice, Italy where some bridges were constructed with indoor shops, housing on top of the canal...

This is another example how my creative thinking can turn a lemon into lemonade.

Closing Question: Please respond with only **'Yes'** or **'No'** to the following question:

Accountability

1. The focus of today's event is accountability. Will you commit to providing regular updates for Faith Action and the rest of the community, and meet with Faith Action as appropriate on your progress regarding your commitments made here today?

YES